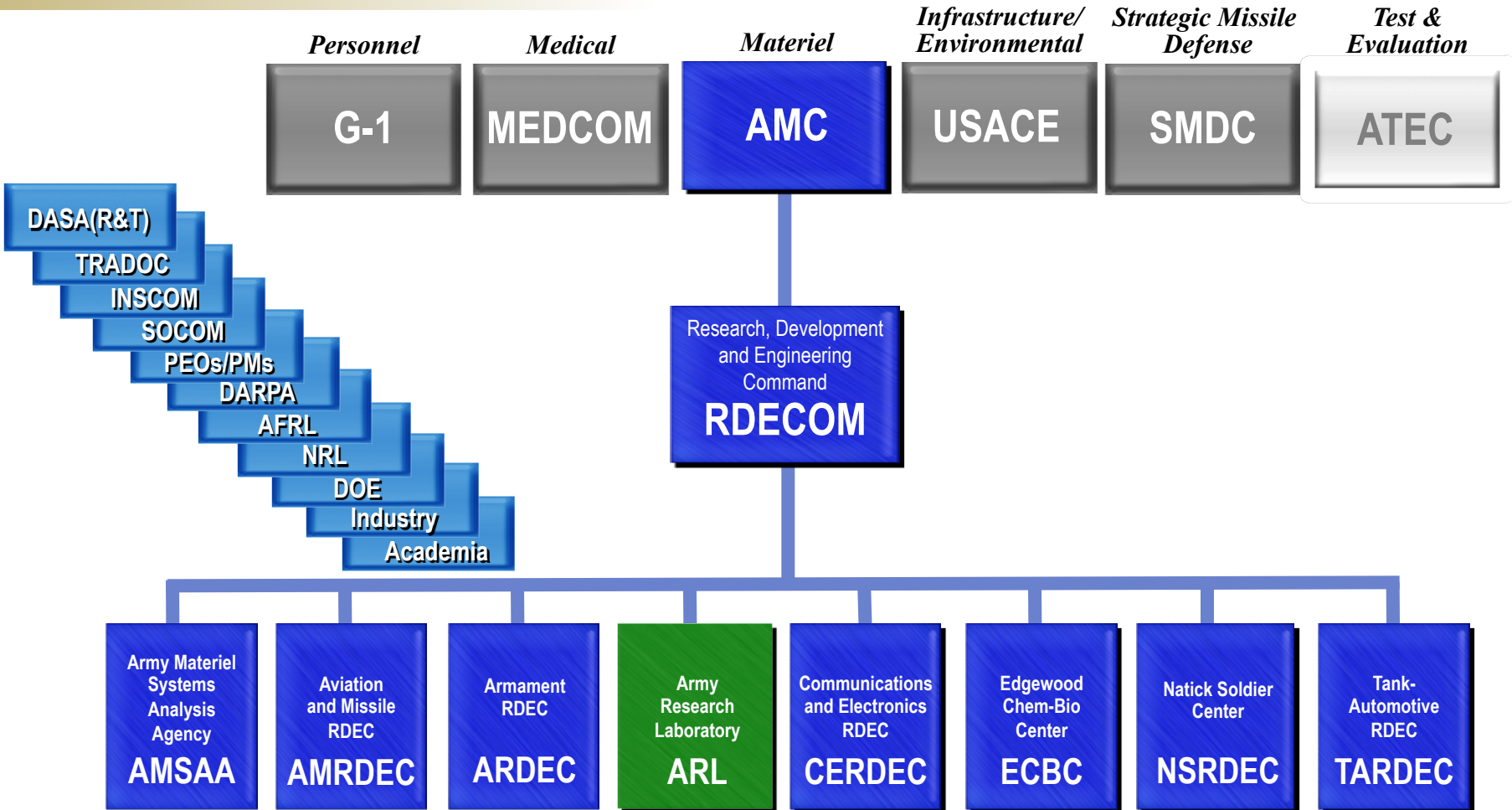
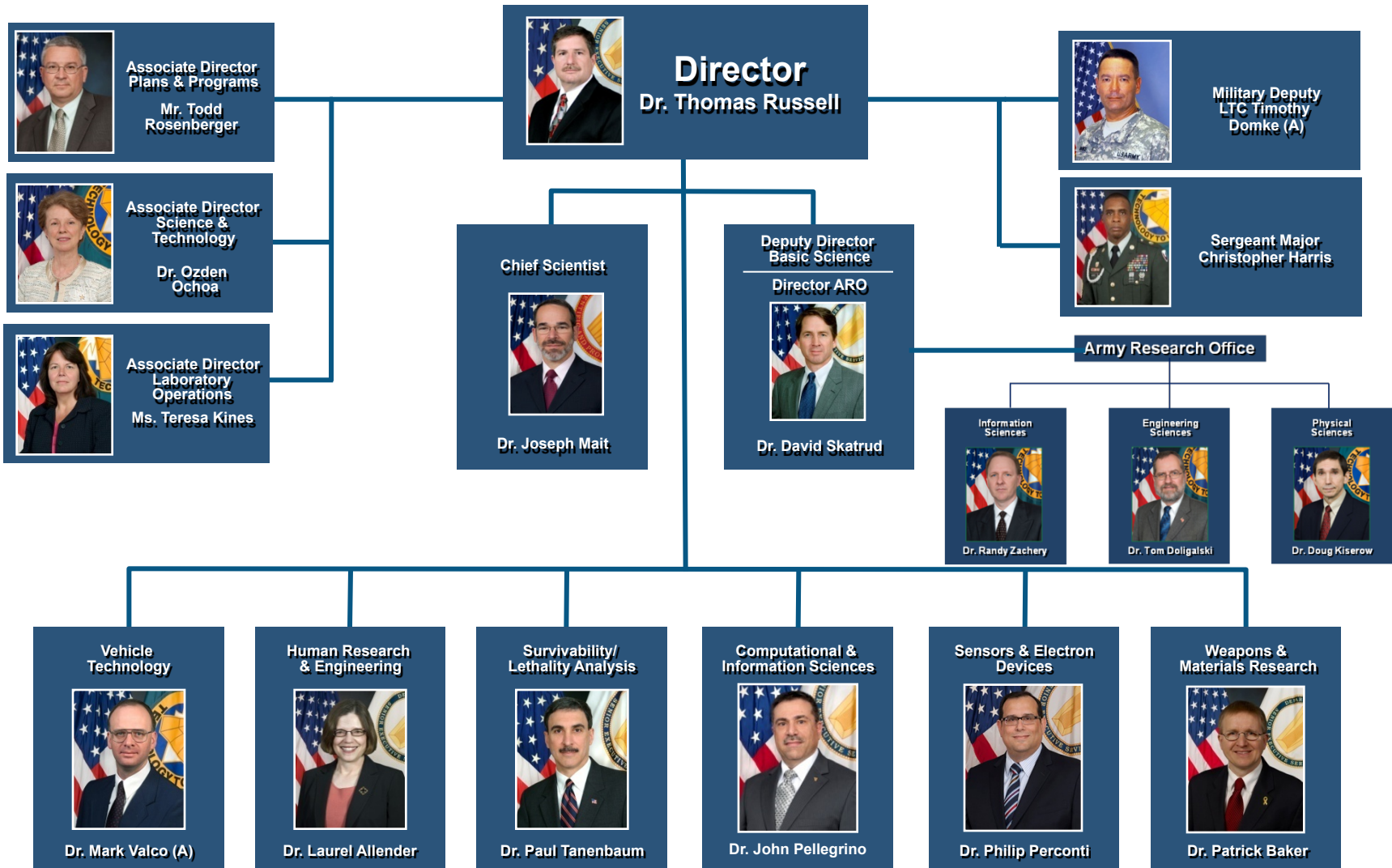




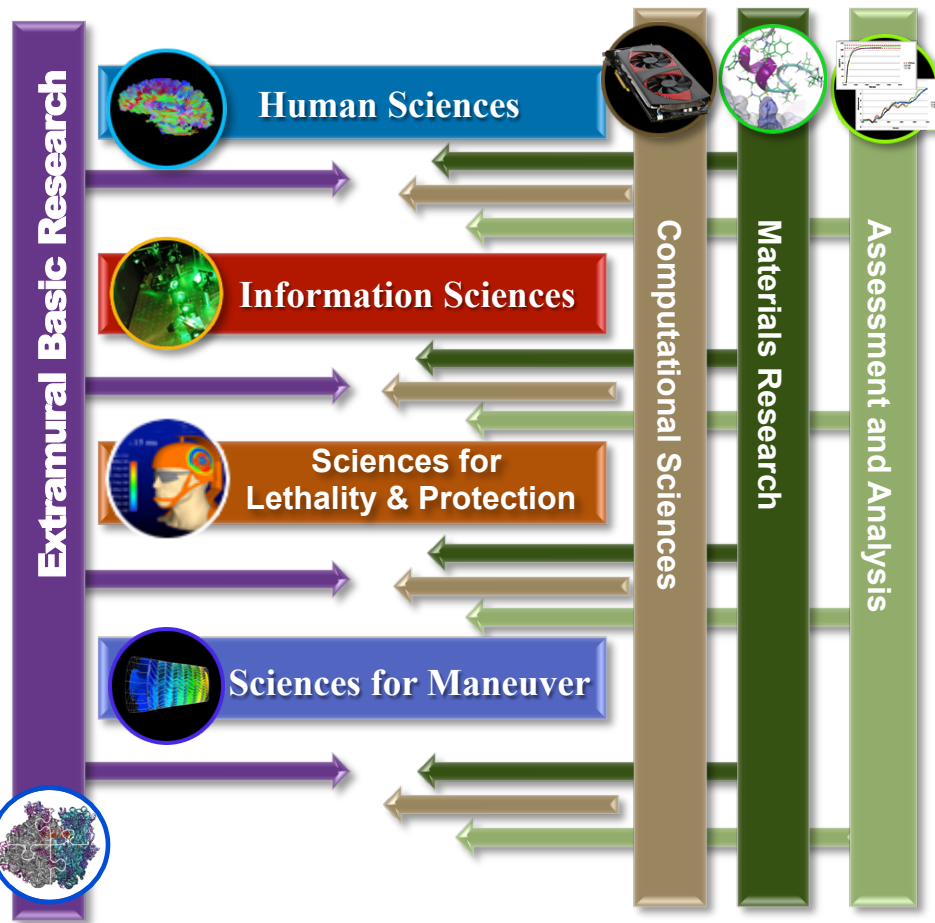
Army S&T Performing Organizations



ARL provides underpinning Science, Technology, and Analysis to the Army
ARO is ARL's Principal Conduit to Engage the University Research Community



S&T Campaign Plans

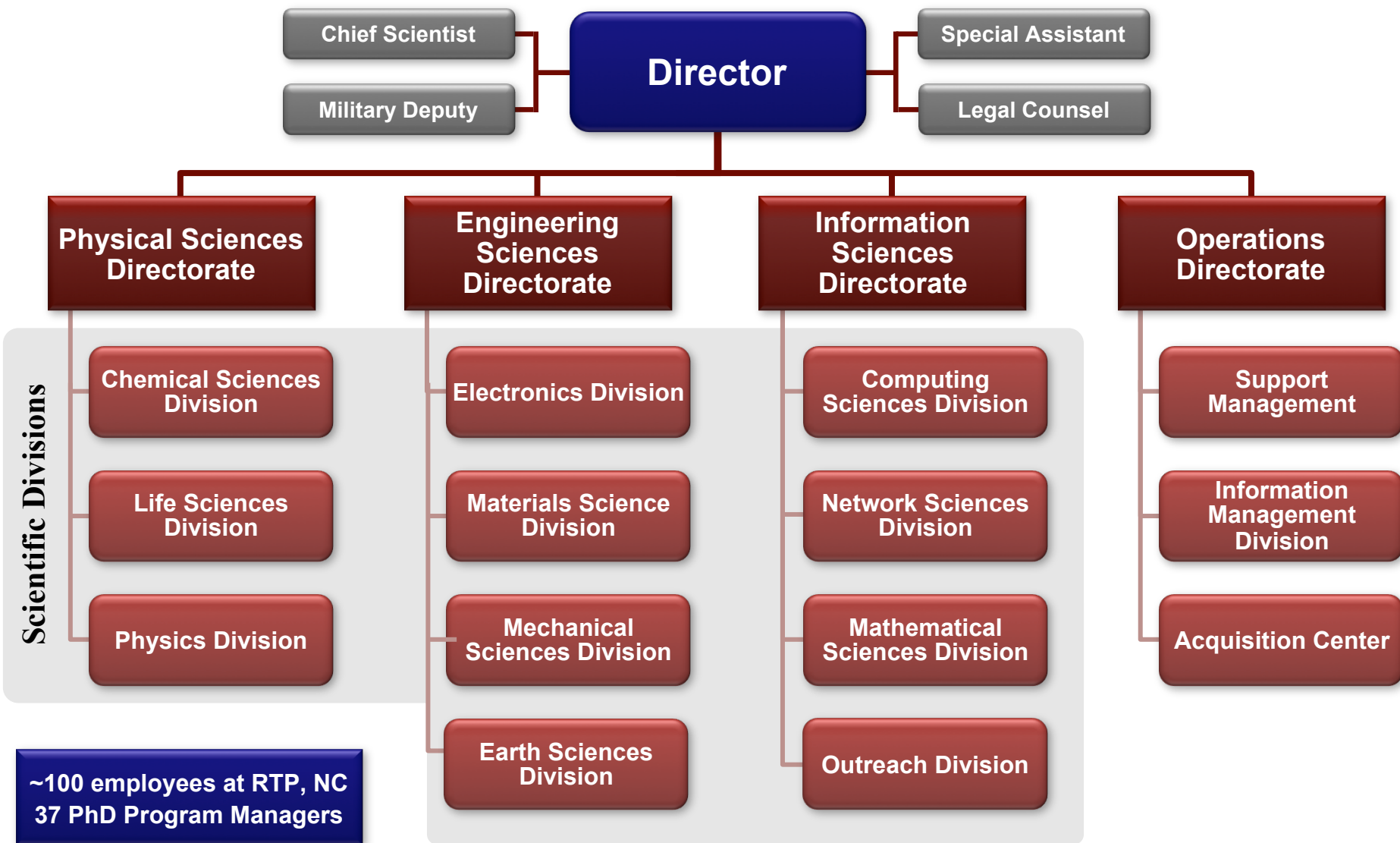


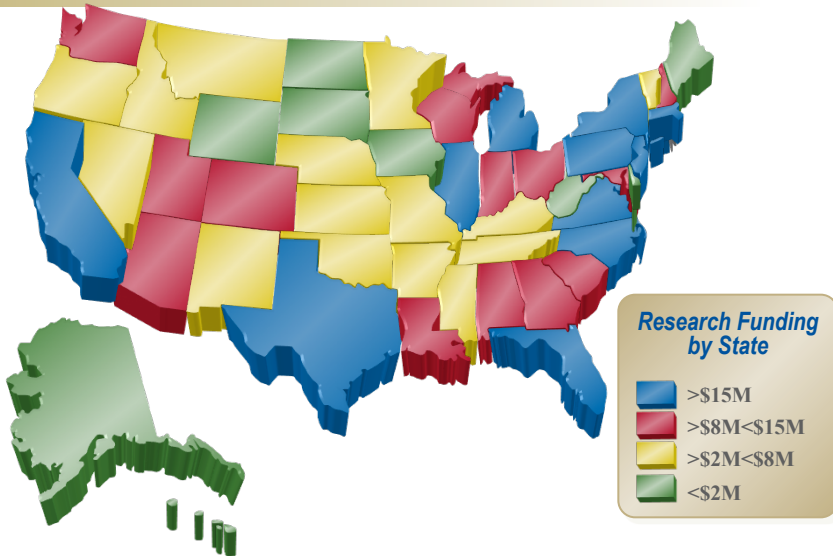
Open Campus Business Model



"We will need new technology over the next 10 years to make a leaner and more capable Army."

GEN Raymond T. Odierno
 38th Chief of Staff, Army





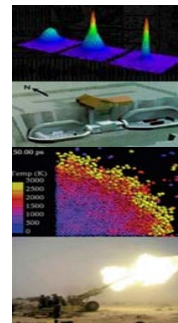
- 270+ Institutes of Higher Learning
- 1121 Individual Investigators
- 47 Research Centers

Research Domains

- | | |
|--------------------------|-----------------|
| Chemistry | Materials |
| Computing & Info Science | Mathematics |
| Electronics | Mechanics |
| Environmental | Network Science |
| Life Sciences | Nanoscience |
| | Physics |

Utilize the vast intellectual capital of our nation's universities to:

- **Create and Exploit Scientific Opportunities for Revolutionary New Army Capabilities**
- **Drive Science to Develop Solutions to Existing Army Technology Needs**
- **Accelerate Transition of Basic Research**
- **Leverage S&T From Outside Sources**
- **Create and Strengthen University, Industry, Government Partnerships**
- **Unbiased expert assessments for HQs**
- **Educate and Train the Future S&E Workforce for the Army**
- **Prevent Technological Surprises**



Research ranges from atom optics for underground bunker/tunnel detection to nano-energetics for more powerful and insensitive munitions and propellants

Mission

Provide innovative science, technology, and analyses to enable full spectrum operations.

Vision

America's Laboratory for the Army: Many Minds, Many Capabilities, Single Focus on the Soldier

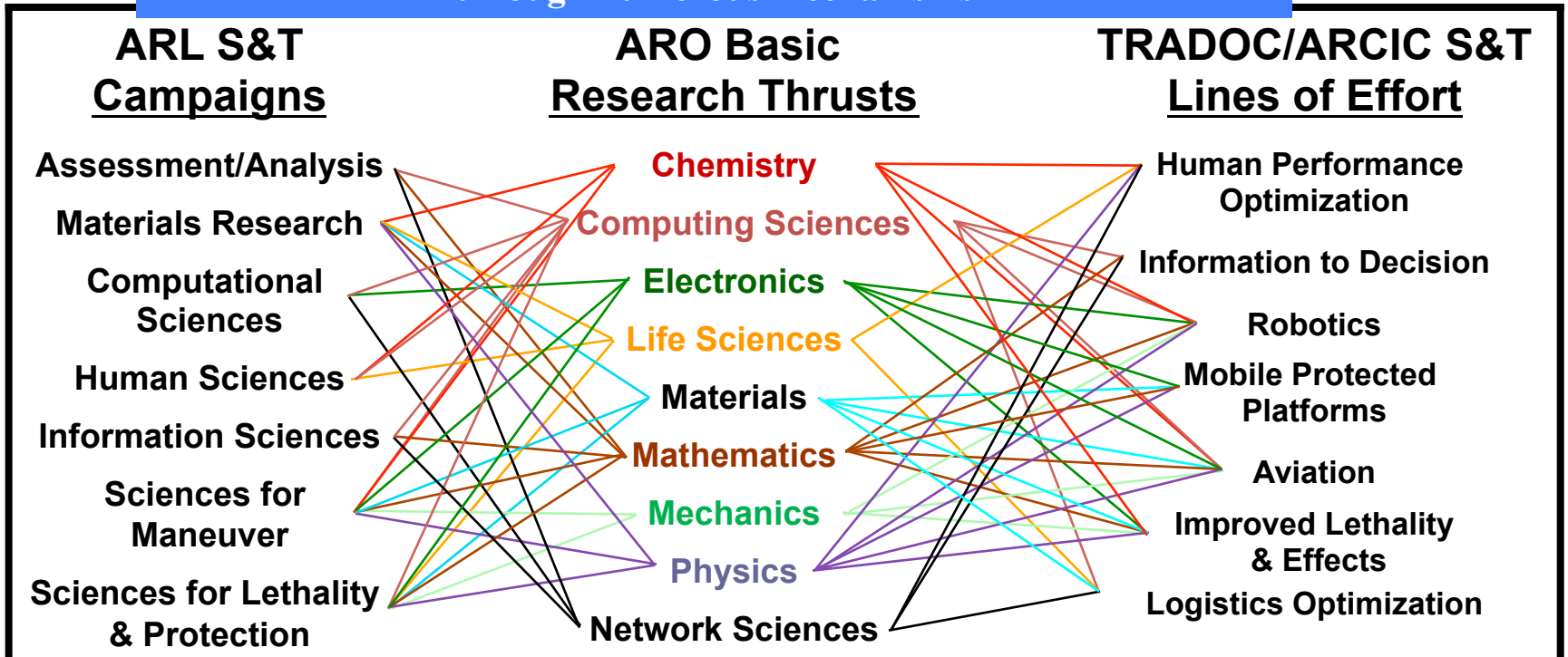
Acknowledged Scientific, Technical and Analytical Excellence

Recognized bridge between the Nation's Scientific and Technical Communities and the Army

Leadership in providing innovative solutions for the current and future Army



ARL Extramural and In-House tightly integrated and collaborative through numerous mechanisms



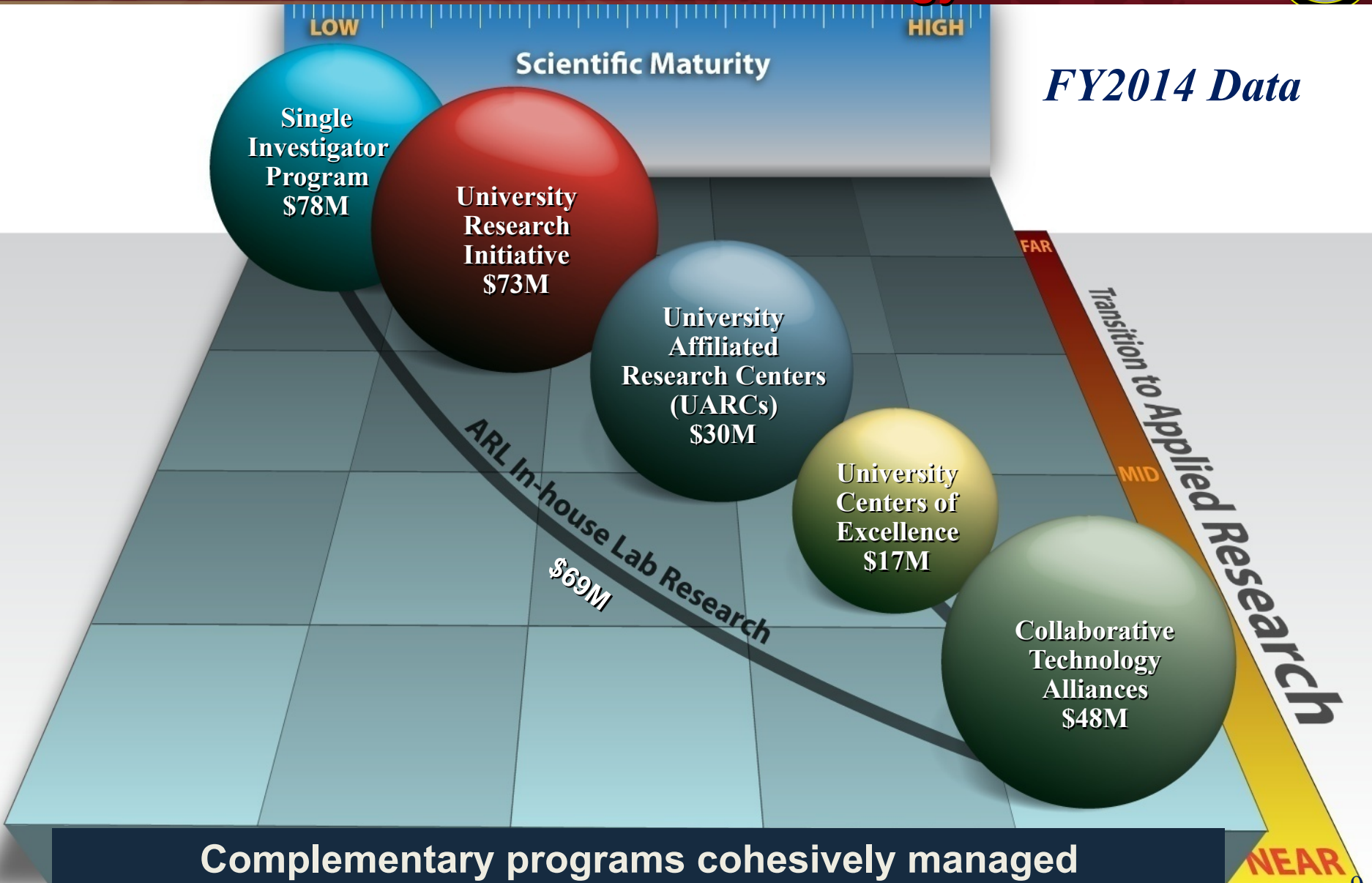
Exploit a Unique Understanding of Both the Warfighter and Basic Research

- Know what the warfighter needs now
- Determine what the warfighter needs in the future
- Understand the current cutting-edge of science and engineering
- Drive the cutting-edge in new directions to create new solutions for the warfighter

Utilize a Coordinated and Cohesive Set of Mechanisms

Utilize and Help Create Strategic Guidance

<u><i>ASD(R&E) S&T Priorities for FY13-17</i></u>	<u><i>OSD High Interest Basic Science Research Areas</i></u>	<u><i>ASAALT Special Focus Areas</i></u>	<u><i>TRADOC Top 5 Warfighter Outcomes</i></u>
<ul style="list-style-type: none"> • Data to Decisions • Engineered Resilient Systems • Cyber Science and Technology • Electronic Warfare / Electronic Protection • Counter Weapons of Mass Destruction • Autonomy • Human Systems 	<ul style="list-style-type: none"> • Synthetic Biology • Quantum Information Science • Computational Modeling of Human Behavior • Cognitive Neuroscience • Nano-Science and Nano-Engineering • Engineered Design and Transport of Energy / Information in New Materials 	<ul style="list-style-type: none"> • Biotechnology • Nanotechnology • Neuroscience • Network Science • Immersive Technology • Quantum Effects • Materials Modeling • Autonomous Systems 	<ul style="list-style-type: none"> • Battle Command Network • Counter IED and Mine • Unmanned Systems Opns • Battlespace Awareness • Human Dimension



* **University Single Investigators**

- Utilize world-class academic expertise world-wide
- Rapid, agile exploitation of novel scientific opportunities
- Very Cost Effective
- 3yr grants, ~\$120K.yr, No Automatic Renewal

* **Multidisciplinary University Research Initiatives**

- University-led, multidisciplinary initiatives
- 3-5 year duration, \$1.25 M/year efforts

University Affiliated Research Centers

- University-led consortium
- High intensity centers for emerging opportunities
- 5-8 year duration, \$5-10M/year efforts

University Centers

- University-led, focused initiatives
- 5 year duration plus options;
- \$1-10M/year efforts

In-house Research

- Maintain Army “smart-buyer” capability
- Army-unique facilities
- Provide world-class researchers in Army critical areas

Collaborative Technology Alliances (CTAs)

- Partnership with in-house labs, academia, and industry
- Focused technology initiatives and rapid transition
- (staff rotation) 5-8 year duration;
- 20-30 man-year, \$5-8M/year efforts

Goal of Research Approach

- Exploit Scientific Opportunities
 Overcome Technical Barriers
 Both