Engineers do it First

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Narrathe Problem Freshman Problem Open Ended Project Problem Course Management Problem Internal Grading Ectemal Assessment Whats Next?

The Narra sy e Problem

The current Engineering narratives are "Applied Science", "Solve Problems", "Nake Things", "Design" and "Engineers help shape the Firth R." Do these narratives work? How many kids say they want to be an engineer? Who is they as in "They just create danew wire with calibon and no metal or copper." Only at community colleges do students declare an engineering major that can not pass an algebra placement test, want to move knobs up and down in a sound stude, already have some other undergraduate degree (ike physics, or architecture), or are challenged in some way

Engineers live in a birshess to birshess world (828) where both clients and cristomers are other engineers. Doctors and lawyers interface with the public eveny day. The public has a strong narrative associated with most occupations. Engineering draws a bish.

Why aren't ourrent narrathes working? Look at the horigin. The 828 world provides no ability to test narrathes. Retaining freshman interested in engineering at touryear schools is a different objecthe than explaining engineering to the public.

K-12 "Trust Science" Narrative Dominance

The US military preferred to work with physicists rather than engineers during WWWII. Engineers belonged to unbis, not societies. They were efficient uper facts or fact in an agens. "Art and Practice" dominated the engineering profession. A deliberate decision to begin promoting Engineering Science was made during the creation of the National Science Foundation (NSF). This has been a success. Engineering undergrads now drop out to be come physicists. Less prestigious colleges offer Physics instead of Engineering. Physics is cheaper, easier to staff and can surplue the efficiency/assessment demands of modern accountability.

The K-12 "trust scence" narrative inspires education that disconcages magic, establishes an understandable unlie se and promotes the "scient filoprocess." This narrative does create a public that notes for a public escarch infrastructure. Changing this would be dangerous. The gap between a needed "creating scentist" narrative and the K-12 "trustling science" narrative has now table non the should estore ignee flig. The Technology Narrative

Engineers take a real danger of becoming technologists. Engineering Technology programs fill a real need. They provide a care of pathway between technology and engineering. They establish mutual respect. Unfortunately our entire gineering narratives blur the engineering/technictan distinction.

To fight this, most colleges are either focused on engineering science or engineering technology. K-12 and community colleges have both. Most of the artbuilton problems between community colleges and four year institutons exist because of technology narrative problems. Four year institutions believe K-12 and community colleges don't implement the "create scientist" narrative, have to train technicians and thus cannots in ultrateously supportengineering science.

What is the fact hology narrative? The findustrial and, fact hickan, fact hologist, certification, apprentice, master occupations can all be fumped into one narrative. "Do something for 15 years." Become an expert. Experience creates expertise. This is not an engineering or "creating scientist" narrative.

Engineers do it first

The design requirements for an engineering narrative are: put "incenting" in the right context, sandwich between "create solentist" and "technology" narratives, fitton a bumper sticker, archetypical guide for allengineering courses, and foster engineering projects.

The "Dolit First" namative emerged while sinking into the righness of "Design" and "Solve problems" namatives. It is the first for students suffering through process without relevance.

What b 10?

- Itextends and matines through the group play to engulf "exploring."
- Itualites ignorance as much as experience and expertise.
- It creates inspiration that can't happen in education where the teacher says "Belike me."
- Itsets the stage for an emphasis on repeatability and documentation.
- It matures into design and engineering problem soluting uers is technician problem soluting.
- It can lead to the scientific narrative of the ories, instruments and experiments

Asking the question "Who gets to do it fist?" establishes the ourremoy of engineering: RESPECT.

The full narrative is Play - Do it First - Design - Solue Problems.

The Freshman Problem

Respect versus Expertise and Experience

Finalisman engineers are onlypted by the K-12 narratue: "experience creates expertise and utim ately respect" Today, first hand, direct experience is expensive. Expertise is now routinely gained from simulation, ignorance can have as much wake as expertise. The order has been reversed: demonstrate Respect, build some Expertise and the new and with direct Experience. The our new y freshman engineers need to be tanglist is Respect.

Push off versus Pull Up the Educational Mountain (expertise)

K-12 requires instructor expertise. But it cripples the self-mottuate diself-learning that everyone is naturally born with. For example, a freshman team is tasked with building a toy robot boat. One person decides to design the hull. They feel their first task is to find a hull design expert or become an expert.

Many engineering programs combat to is with "scaribiding" which merely reinforces education expertise ration to an challenge it. Scaribiding homogenizes, puts content before creativity and provides no future skills other than exinans typurse follow our best. What's the afternative? Meet the world as it presents itself. There are toy boats. There are soda bottles. Pick one . Put it in the water. Attach the motors and radio controls. Create an on time, functional, attractive deliverable. Ean engineering reuse respect. Modern adventures are in junk pile explorations. Let the project dictate the content

Englisee fingle ducation must become comfortable with pushing students off the mountain into unknown waters (p both student and feacher), and learning to swim on their own. We have to feach against the K-12 archetypes rather than leverage them. We have to never work harde rand never know than our students. We have to resist doing the projection serves. We must wear the clien typoject manager hat, not the students engineering hat.

Myproblem versus atoms (timidity)

How does an engineer gain the respect that will attract hues then twich nobody else knows? If the engineer cals the frown personal tack of knowledge a "problem", there will be no investment. Engineering will not happen. The simple answer is to tooks on service." Famigoing to serve you by building a radio controlled model boat on time, that works and it will bok gorgeous."

There are three paths an engineer waks. One is the path of exercising experits . This is the public face of engineering and it unfortunately fits the K-12 education models. But it is not the focus of engineering. The second path is exploration , learning about some thing that will improve the species. The third is earning what one doesn't know, some thing new to the engineer.

For an engineer, expertise is a fleeting, momentary consequence that disappears as soon as the next unknown is tackled and technicians take ouer. Expertise is not the goal. Service is the goal.

The typical question fresh man engineers are asked (What type of engineer do you wan tho be?") plays into the wrong archetype. Almostenery engineer will describe their life by the Irrole in a project gales, support, design festing, in plementation, prototype, management). The non-engineering public expects expertise demonstrations. Do we wan the graduate engineering students that will only book for jobs in the fields they have some educational derived expertise ... It Statics – Bridge Building?

Big versus little problems (scope)

Why introduce in uge project issues in to the siman engineering courses? Nost introlengineering texts describe big problems and the massign students a project such as "Here is a bunch of parts: build a model car." Students cannot connect the small problems they encounter to the big ones discussed.

K-12 bues reflections that start with "Thaue a problem organizing"," Thaue a problem rocusing"," Thaue a tack of expertise." Note of these are engineering problems. Engineering problems are ontside of our minds. They are stim bled upon. Some are small, some grow targe and enguit energone.

K-12 doesn't like problems. Problems existionly palled to solutions. The seduction of solutions, the impartiality of problems, the brainstorming of possible solutions, and the rationalization of testing are foreign issues. Nost minimize the pain and finistration approblem triggers. Freshman avoid problems instead of thiding engineering inspiration in them.

Englisee thig problems seeds are discovered by Individuals. Most remain small and are solved immediately. Some grow . Some explode to many small problems . Documenting the process, collecting institications, describing attempts and failure symptoms results in an engineering mind. Trying to fit anything in to a big problem design mobil confises students.

Feeling success

Many community college enginee dig students have experienced the narrowing failure. They have not experienced motivation, confidence building success. Nost introduction to enginee ring classes have a single project that a list dents do. Even inge colleges with 700 students, to be them all into one project. Some officially label the whole experience a competition. Competition produces success for a hand full and failure for most. This suppose divided is competition in the real world. In reality it is discouraging to all but the bestand brightest.

The afternative is many small different projects, three fearmmembers, smaller scopes, bwe rexpectations, and smalls accesses with enormous celebrations. The problem is not multiple choice questions on fests. The problem is that we only celebrate multiple choice question fests access. Celebrations create Respect. Can we organize engineering departments to celebrate the design of a screw?

Failure Respect

The hardest part of engineering is he ping students thid inspiration in frustration and problems. The second hardest thing is teaching students how to generate Respect in the take of tailure. The secret is teaching students how to document tailure.

The goal of Fally e.Can't be Done documentation is to establish enough Respect that others don't attempt to repeat the fally e. Typically this requires exhaus to not internet searches, time and inspiration. Any uncertainty or timid by will attract more engineering. All respect will be lost.

Like and Timidity

Freshman are often motuated by social connections. Without care fully describing engineering team member relationships, most teams fall apart. The need to create social connections may create priorities that compete with the ir intellectual goals. Stories must be told of Respect betwhen evenyone agrees on evenything, and stories must be told of Respect gained by working thiough differences.

Students will try to (ustily undebated solutions by the K-12 efficency archetype rather than acknowledge the like and be liked seduction. It is necessary to look for problems rather than gloss over them, to slow down and reword the problem different ways without solution, to slok into the frustration's despair and flud inspiration there. Teams don't do this, incluid uals do.

Nostie an activity is individual activity. The team aspect is comparing, fitting, testing and the megotiating how to split up again. Separating We from Trequines being accountable and transparent. It is one of the most important engineering ethic and respect issues. The maturing of freshman is has to begin with targeting the like and be liked timid by dance.

Slackers

Enginee ring education grading oue makes those that can concentrate/learn from books and undernalities those that learn merically and can shrink complex topics to so underfees. This is expressed by the saying "A students become instructors, it students and up working for C students." This is scary to community college students who will never transfer with a C.

Stacking issues appear immediately. At least half of all K-12 stude his learn from the class collective mind rather than from the teacher. Unique projects expose this parasitical upliness. This has to be spun positively. Turn stackers into communicators. Talk about the other danger of "hard to work with ." Identify and celebrate communicator success. Both are needed on an engineering team.

This issue is not solued by life is Briggs tests or even Johnson O'Connor interviews. The conventional approach that creates stacke is and the hard to work with has to be addressed early. Otherwise students will immediately begin tabeling themselves and drop or to tengineering.

The Open Ended Project Problem

The gray are a between Open Ended and Canned Projects has been thoroughly explored and named. But there is still a lot of confusion. The definition used here is still a lot of confusion. The definition used here is still ents choose among a uarie ty of new/old projects, projects are neuer the bled éndess in provements, and historic fors grade form and celebrate success.

Inspiration versus Content

Education research has shown that students wak away from open ended problems with more hisplication and biss content if it is a narrative problem that students don't ualle the hisplication until after graduation. Engineering is fun when content and hisplication emerge together. K-12, content uplume, and ualle discussions are important. But they discourage hisplication. The comparisons in uted by competitions hisplife only a few. Engineering has to be about adding back the hisplication, not continuing K-12 expectations.

Engineering project grading typically slips into K-12 expectations. Experts lecture and assign home work on content that seems random to the students or supports the single project that evenyone does. Neither accomplishes the inspiration objectives of an open ended project.

This is done because there is no model for grading inspiration. The next section proposes how to do this easily, Inspiration can be graded (ust like in the engineering workplace : through project management account ability, documentation and presentations.

Project Management versus Content

The fleshman engineering class needs to give up content instructors should not present them selves as experts. Fleshman need to discove rooment themselves. They need to be forced to beam on their own, instructors should point out options like a projectmanager.

The projectman agement approach tookses on dookmentation, transparency and accountability. The dookmentation requirement creates a course management issue similar to engineering corporations. The goal is to hot individuals accountable and celebrate team success. Dookmentation should start off personal, and them move to team presentations and team dookmentation. Personal success can be with held until the team's work is done.

)Materials and Facilities

Projects need space. Space is normally created by demonstrating need. Large projects that create bits of noise, dust, and debits can justify facilities.

Facilities can only be builts body. Extendimoney and grants normally increase existing success. They don't Thance startup programs. Facilities have to be builts lowly over time from what students leave behind, from junk and discards of other departments.

Open ended projects don'tr'it the K-12 efficiency expectations of Esson plans, materials lists and ordering of materials during the summer for the entire year. Efficiency expectations kill most open ended projectents us asm and cause while elephant kitpurchases. For example, open ended projects always inhous searches form atterials. Ordering materials requires a justification, a problem statement and confidence respected by the instructor. Ordering materials is am inor form of success that is missed if all materials are ordered during the summer by the instructor.

Scaffolding versus DIY University

Project scattolding is an excuse some engineering schools use to be our estudents, force them to purchase text books, and meetexpertise expectations. No development of rapid-self learning, skimming, need to know, just in time, or design build takents are possible. Scattolding kills inspiration, discour ages documentation and sets the example of starting from the beginning. Students don't have to thid a starting point and then reverse engineer backwards as well as engineer forwards. Scarfolding denies prior work documentation exists that has to be kne taged. Some colleges de liberately denie all documentation after each semestelfs work. This creates an unethical, underground documentation system. It forces competition complexity increases. This creates a crippling negative reedback loop. Scarfolding denies freshman the opportunity to wreste with the start over, catch up, or repeat previous success decisions that all lengtheers wreste with . Scarfolding denies freshman scope and scale experiences that mode rate K-12 denisions of grandeur.

Maker Magazhe, DIV Urbe sity concepts and Hacker Space successes are stealing the open ended project arche type . The signature of an Unality (cated Space member is "teach, learn, party." If enginee thig colleges don't embrace open ended projects, they will continue to grow in DIV spaces.

Definition of Success

The bigp to blem national broces an inflated definition of success that only a few can achieve. Engineering is about soluting the small problem s along a path of shifting scope, focus and subsystems. A suggested individual grading metric is "pushing the project forward". Celebrating these tiny successes week ly in class is absolute ly necessary.

Context

Projects don't have to be competitions. They can include :science demo, service, reveise engineering, art, improving, profiting, and inventing. The best project context is solving a problem defined by some one ontside the introduction to engineering class ... someone called a "clent". This reduces the need for the instructor to wear the clent, customer, project manager and engineer hats.

Good Clients

A freshman engineering class works bestwhen clients are ontside the classroom . Idea by these are engineers in the community. Non-engineering clients are a lot of work. College support staff can help in two ways : educate nonengineering clients and become clients themse hes.

The Course Management Problem

Wanaging open ended projects in a community college it difficult. Residential engineering colleges with successful open ended freshman projects grow a culture were juniors and sen fors mention freshman and sephemores. Creating this output at a community college in isolation from the world has been impossible. Volunteers at Wik books and Wik beeks and Wik beeks and Wik beeks and Wik beeks and

Engineering Notebooks

Engineering notebooks have not moved into the electronic world, and may never. The inspiration gained from hand withing compliments that gained by white board writing and word processing.

In the Moment versus After the Fact

Students initially turn the engineering notebook into a torture deuice. They tay to write perfect summaries or reports. This eliminates an inspiration gained by writing in the moment. The uncertainty tog, the minute detail, the thry but significant decision rationalization disappears unless captured in the moment. A summary is a litany of bot opportunities and bot into mation. Writing in the moment creates more uplume, be ther design, be ther problem soluting, less play, ... be there uplueering. The reasons for writing in an engineering notebook have not changed. Writing in a notebook creates an extension of the brain.

LMS

A Learning Management System (LMS) is a userful tool. The problem is that all LMS information is controlled by the college . Colleges kick students out of the LMS for not paying their bills. Colleges delete old course information, making DIV unite sity portfolios more difficult. Newer open source, LMS systems (Canuas) doe im hate the college's storage uplume and backup issues. But uith ately the student loses. Colleges will here rgibe up their ownership, censorship, and reuse control of information.

Wikiversity

Wikita space has changed the educational narrative. Content is politiked through entirestasm and loose consensus. Wikita space separates information from its organization. It depends heavily on search engines. Search engines require knowing what we don't know. To be an what we don't know, wiki organizes information using a category concept. This makes it possible to simulitance usly document a ware ty of learning paths. The fathess of Wikiped B litestates the focus on information. Wikibooks are merely extensions of the information with a lot of categorizing. The categorization all chaos of Wikime dia and Wikibers by is where the future of education can be seen.

Wikia Promotes Reuse

Mosted (cation is trapped in a disclosure, copyright, fair use, create your own work harrative that is increasingly divorced from the modeln world. Some body somewhere has already done it and it can usually be found before a sentence is their led. Finding and continuing that preublus work emphasizes open ended projects, reuse and Respect.

Students need to work in a place where rense is encourraged, where everything they create is put in the public domain. Some students want to improve the worth, and yet don't want to worry about patents, copyrights, trademarks and tair use interpretations. Creativity doesn't require starting from scratch.

Creating Value in Public

Students will create electronic, documents from other's work and try to pass it off as the frown because of LNS privacy. The minute students are asked to create something that can not be deleted, that will be a round the restor the fribes, that will be searched by potential employers, that can change the world, that can establish respect, they start behaving protessionally.

Badges of Respect

Websites reward desired be haulor with points and badges of respect. This is no different than the Boy Scorts, frate n allorganizations or the military. The success of badges has been proven by the Gates Foundation and can be seen in its full implementation at the Kahn Academy. Wikita sites have similar rewards. The engineering protession needs to extend Wikita rewards. Engineering awards that end with FE, PE certification need to replace the increasingly awkward, random content test (despite how statistically sign licant it is).

Wikia Space Introduction

Wikime dia in childes Wikipedia, Wikibooks, and Wikibe shiy. The interwiki map lists a uarlety of wikitas, both for-profit and non-profit. Within wikita's there are spaces. The most obublis is article space. Every registered user gets a user space. There is no privacy associated with any space. Anyone can edit pages in any space in childing help, category, and file space. Both the content and the file storage type must be public domain in order to be uploaded.

The Internal Grading Problem

Many different introduction to Engineering grading systems have been tried including problem solution, all or nothing feam, milestone submissions, time spent, and writing up hime. All have problems fitting in to any kind of engineering narrative. The "doing things first na native" fits a portfolio context, in dividual portfolios graded by instructions is promoted be bw. Team docume nation assessed by outside experts is more appropriate for program/course assessment.

Portfolios

Individualistic dents have been building individual portibilits in the PLTW EDD class. The EDPPSR (Englineering Design Process Portibilio Scoring Rubric) is being used to encourage Englineering schools, the College Board and ABET to increase :

- admissions into other project/based programs;
- admissions into postse condary studies;
- careerpatiway ecoge tion; and
- aduanced Placement or divalicie dit informore rigorous academic courses.

The rubit doesn't measure teamwork documentation, commilment, transparency, contribution, integrity, or persistence. The rubit has tried to create an information control point by establishing a web site to upload portfolios. The portfolio is forced into a one size fits all mold so that an "efficient" assessment process involuing outside expents. College Board, can be created, its development has been dominated by technology arts K-12 personnel, not STEM. It doesn't separate individualistic dent grading (techback on daily/weekly basis that forms the basis of gradual improvement) from program or our riculum assessment (goals are all individual, portfolio is individual). The rubit depends heavily upon subjectually. EDPIPSR hopes that there is a statistically significant, (but as yet undiscovered) "ide all portfolio" wish within the expertengineering portfolio evaluations. The positives of EDPIPS Raie that it focuses on documentation, raises assessment questions, and is general, not focusing on a particular technology.

Team versus Individual

The words "teams and projects" lead students to think of sports teams, which is and loosing. They are suprised when there is an individual grading component in a "project" class. The first step in grading an "introduction to engineering class" has been to create a mechanism to separate "We" and "i."

In todiction to engineering students want to socialize. "We" will happen with no enfort by the instructor. The focus has to be on the induktival. Engineering problems need to be separated from personal, "the gets in the way" problems, ignorance needs to be truned into a problem soluting asset. Technicitan troubles looting needs to be separated from engineering design. There are lots of "I" issues that start with inductivals defining and soluting small engineering problems themselves. Open ended projects are merely opport in this to explore smallengineering problems.

Atoms versus Documentation

Students kan through kands on experiences. Given enough stuff, students will begin playing. If only the final product is assessed, the ngcal of mouling students through playing, doing things first, design and problem soluing is not addressed. Students can and will spend enormous amounts of time ... playing ... to get something to work if this is all that is rewarded. The goal of the grading has to be encouraging students to stop and design; to stop and de fine engineering problems.

There are two ways to get students to stop. The first is to force students to write before, during after they do something of their choice. This improves handwriting, forces carrying engineering notebooks around and captures level of chaotic detail and inspiration that is missed in after the fact, summary writing. Our entity this is being done through the GoingToDo, Doing and Analysis triplet. This evolved from the scence triple to flyopthesis, Procedure/Testing, Conclusion.

The challenge is to get students to Analyze. The Reflection of EDPPSR has boom uch in common with semice learning reflection (be sonal life reflection) and not enough in common with testing, analysis, and conclusions. Analysis is described as answering questions such as: what we nit right wrong, why something went wrong, what where is the error, if had more thre would have, a better tool would have been, froould do over again, would have, if could automate, would in prove, this was expected, and this was not expected. Three points are given per completed project triplet of "GoingTo Do, Doing and Analysis". One point is given if the re is no Analysis. Students generate Bot these triplets per hour on average. This is called project work in the notebook grading system. It leads to design.

Six points are given per competed problem tople for "problem, possible solutions and testing" that can get 6 points. This quickly raises the issue of "What is an engineering problem." "I can not pop all the balloons in the Pogo.com game Poppint" is not an engineering problem. "Can all the balloons in each game possibly be popped?" is . Single solutions are not rewarded. Students must brainstorm possible solutions. Testing is determined by context and has to exist. Working the right these issues mathings student engineers.

Time versus Accomplishment

Note book writing glues a clear indication of the spent. Electronic documentation emphasizes accomplishment. Both are needed. Accomplishment starts off personal and passes from teammate to teammate like a hotpotato, each adding something personal. To capture this process, four levels off electronic documentation are needed: weekly personal, weekly team, team summary, commons controlition.

Weekly personal documentation is graded with prish points (accomplishment points) that range from 0 to 100. Weekly team documentation is graded 40-80 points, but only if a short presentation is made. Team Summary documentation is mothated by with holding project points from the notebook and prish points from inductinal grading until the Team Summary is done. PLTW promotes the inner the gradiener ration the "do it first" engineer. A Commons Contribution fits into the service mother that forms the root of engineer is the son real more than misterial gradies. The product of intervice the intervice sphere is the intervice of the son real son real more than misterial gradies. The product of the service mother that forms the root of engineering ethics much more than misterial gradies of intervice the weath. He pregnate Open Ended Projects with "Open Son real engineering !

The External Assessment Problem

Englises share supported educatonal projects through admice, materials, money and reukew. Project documentation reukew is all that is needed for external assessment. Once reukews have been accumulated, then some kind of metric can be created. Any other system is going to distortengineering. Englises want to evaluate projects rather than evaluate incluidinal student portfolios, teachers, courses, or engliseering programs.

Assess Uniqueness

Every project, every problem an engineer encounters is unique whether in school or on the job. Why are all star to its are unique? Why does every McDonald's built require an engineer? Projects need to be unique. Let K-12 and tech programs angue the mients of hot dog taunching projects.

Assess Repeatability

The difference between Edison and Testawas documentation. The audience of documentation is other engineers. Engineers read documentation with one question in mind, "Could Trepitate this?"

How

Assess by editing with us thy pages. Change pages if the assessor can clarify, don't penalize. Celebrate communication that leads to clarify, not clarify itself. Don't try to create an assessment rubric. Read and lead tike an engineer. Read other assessments, Let them inform the current. Withers by success is more about process than polishing stagmant information. Withia has lowered the barrier to document storage, document archibing and document change control... for the planet.

A official mass of non-engineers is already in wikia. Freshman students named the inteam "Man Bear Pig." A wikinersity editor de Freditie problem with a new name. No track record means no respect, no job. Wikin is already about respect.

Gain Respect Yourself

Ut thate ly reubwers of engineering projects will enclue an organization with a promotion process through levels of responsibility and influence. Start as a student. Conthine as a working engineer. He ip guide engineering assessment through out the planet.

Where Next?

Help edit the book "<u>General Englises (ing introduction</u>" in wik books. Assess <u>general englises (ing projects</u> in wikiters ity.

Fear Content

Content may no biger be the control point. Students can thid answers before the queston is this hed. Calor later only tests are cruei. When students can not thid an answer to any question, a project is born. How does one prove there is no answeron the internet? How does one prove the question is badly to med? These are the more important issues.

Respect now starts with creativity rather than content expertise. Projects are the starting point. Every engineering course should be evolving into an open ended project course. Imagine projects dictating content instructors advise. Students choose courses based upon the projects they tack is rather than arbitrary content. Projects can exist outside the educational institution boundaries or grades, semesters, and budgets. Instructors need to turn into invisible program managers. Projects need to dominate over content.

Pushing statics into high schools will not so be the contentuolume problem . In summary, encyclopedia like courses can not compete with open ended projects.

DIY, Hackerspaces

DIV and Hacker spaces are a modelnic in this Members pay does and are always trying to dream up cool (open ended) projects that will attract new members. One hacker space is hadding the Bible . They will replace traditional engineering practice if nothing changes.

Feeding Birds

A brackerspace decided to celebrate the 60th an observary of Richard Hamming's origh all paper. Stypeople sat tach gelach other over a varrow table with a power strip down the middle. Each had a netbook. They were reach g the paper on line. They started off taking about how tarthey got in the paper, where they got stuck, what was confising.

The olderengtheer tried to clear up some confusion. The hacker space members glanced at him and then started chattering with each other across the table, typing madiy at their computers. Then there was a collectue silence and all of them looked at the older engineer. The older engineer taked again. The cycle repeated itself un theoone had anything to say.

The olderengtheer left teeling like he had just ted some blids. Some understood little, some a lot. They trusted the Information they to und on the net. They trusted that the collective mind in that room could figure anything out. They didn't teel obligated to understandene withing. They had boundares that the other engineer did not have. The older engineer teltooligated to absorb any information in the article or book. What set the boundary of the younger people?

The next generation's context is evoluting on the web, not in textbooks or articles. What we before are popular? What are their names? What has a wikita page? The boundaries of younger people seem to be set personally. Brains are being structured to hold searchable keywords (artifacts or archetypes like <u>thing herse</u> or <u>instructables</u>), not content. Do we really want to answer the boundary question? ... yes it is "open ended projects".