



Workforce of the Future: Ideas for Improving K-12 Outreach by Transportation Engineering Educators through Near-Peer Involvement and Leveraging Contextual Exposure

Dr. N. Nezamuddin, Valparaiso University

Dr. Nezamuddin is an assistant professor of Civil Engineering at Valparaiso University. He received his Ph.D. from the University of Texas – Austin in 2011, his Master's degree from the University of Central Florida in 2006, and his Bachelor's degree from the India Institute of Technology in Delhi in 2003. He is excited to prepare new generations of aspiring students by serving, not only as a teacher, but also as a mentor. His research interest is in the area of modeling transportation systems.

Dr. Anurag Pande, Cal Poly, San Luis Obispo

Dr. Anurag Pande has been an engineering educator for more than 7 years. Cal Poly being a largely undergraduate institution has a distinguished record of incentivizing its faculty member towards teaching excellence. During his tenure at Cal Poly Dr. Pande has received internal grants to develop new courses and modify existing courses with a significant technological component. It has led Dr. Pande to implement several pedagogical modifications in his classrooms including the ones he mastered through the ExCEED (Excellence in Civil Engineering Education) fellowship sponsored by ASCE (American Society of Civil Engineers). He also has significant experience in statistical analysis of transportation safety data. He is recipient of the Young Researcher Award from the Transportation Research Board Committee on Safety Data, Analysis, and Evaluation. He has co-authored more than 25 manuscripts that have been either published or are forthcoming in peer reviewed journals such as AAP, TRR, and IEEE transactions on ITS.

1 **Workforce of the Future: Ideas for Improving K-12 Outreach by Transportation**
2 **Engineering Educators through Near-Peer Involvement and Leveraging Contextual**
3 **Exposure (Research to Practice)**

4 Strand: Principles of K-12 Engineering Education and Practice

5
6 Nezamuddin, Ph.D.

7 Department of Civil Engineering

8 Valparaiso University

9 1900 Chapel Drive

10 Valparaiso, IN 46383

11 Email: nezamuddin@valpo.edu

12
13 Anurag Pande, Ph.D.

14 Department of Civil & Environmental Engineering

15 California Polytechnic State University

16 San Luis Obispo, CA 93407

17 Phone: (805) 756-2104

18 Fax: (805) 756-6330

19 Email: apande@calpoly.edu

20
21 Cornelius Nuworsoo, Ph.D.

22 Department of City and Regional Planning

23 California Polytechnic State University

24 San Luis Obispo, CA 93407

25 Email: cnuworso@calpoly.edu

26
27
28
29
30 Manuscript Prepared for the 121st American Society for Engineering Education (ASEE) Annual
31 Conference, June 2014, Indianapolis, USA.

1 **ABSTRACT**

2 Safe and efficient transportation systems are essential to our modern lives. They also require a
3 sustainable supply of an educated and competent workforce for smooth functioning in the future.
4 The Transportation Research Board and National Academy of Engineering anticipate a shortfall
5 in this workforce in the future to meet increased demand for moving goods and providing
6 services. This study reviewed outreach efforts to K-12 students for transportation engineering
7 workforce development and proposed ideas which have the potential for success in this regard.
8 Federal Highway Administration (FHWA) sponsored summer transportation institutes are the
9 most common transportation engineering outreach efforts. Hands-on activities at these summer
10 institutes, such as collecting vehicle speed data using a radar gun and urban planning using the
11 computer game SimCity, are popular with high school students. However, the review found no
12 longitudinal study rigorously evaluating these efforts. Outreach efforts from other fields show
13 that the near-peer activities and leveraging of contextual exposure to transportation in daily lives
14 can make the transportation specific outreach programs more effective. This paper recommends
15 an approach to address a significant need for workforce development by generating student
16 interest in the field. The approach should: i) have tangible connections between a course concept
17 and the professional aspects of transportation engineering in order to enhance the students'
18 cognitive learning; and ii) facilitate activities by near-peers to enhance the learning process.

19
20 **Key words:** Workforce development, contextual exposure, near-peer involvement, K-12
21 outreach.

1 **INTRODUCTION**

2 Modern society is built around transportation and its close cousin, land use. Transportation
3 systems are pervasive in our lives, and their geographical expanse is unparalleled. They are a
4 vital component of the economy, and a competent workforce to operate and maintain the
5 transportation systems is critical to maintaining our living standards. The National Academy of
6 Engineering identified moving goods and providing transportation services more efficiently as
7 one of the key challenges of the future in a publication titled “The Engineer of 2020” (1). In a
8 recent update on “Critical Issues Facing Transportation”, the Transportation Research Board
9 identified the shortage of investment in human and intellectual capital as one of most critical
10 issues facing the profession. This is due to retirement by professionals from the baby-boom
11 generation (2). In addition to the overall shortage, women and minorities are underrepresented in
12 the national transportation engineering workforce (3).

13
14 Some of these issues have been known for quite some time. For example, the demographic
15 trends leading to retiring baby boomers and in turn causing workforce shortages have been
16 apparent for a while. With the support of federal and state transportation agencies, educators
17 have attempted to overcome these anticipated shortfalls. Transportation-related workforce
18 development falls into two categories: i) attracting K-12 students to transportation engineering
19 through outreach efforts (4); and ii) attracting current students in engineering (primarily Civil
20 Engineering) to the field of transportation by incorporating active learning and other pedagogical
21 innovations into their first transportation engineering courses (5). The objective of this study is to
22 review K-12 outreach efforts and make recommendations for transportation outreach activities
23 for developing the transportation workforce of the future.

24
25 We provide a comprehensive review of the outreach efforts that are aimed at attracting K-12
26 students to transportation engineering and related professions. The review of successful outreach
27 efforts from various fields identifies two areas of improvement: i) involvement of undergraduate
28 students in K-12 outreach; and ii) the leveraging of students’ contextual exposure to
29 transportation in their daily lives. Based on the findings in the literature on near-peer role models
30 and motivation for learning, we believe these two ideas can be leveraged for successful outreach.

31 **EXISTING OUTREACH EFFORTS TO K-12 STUDENTS**

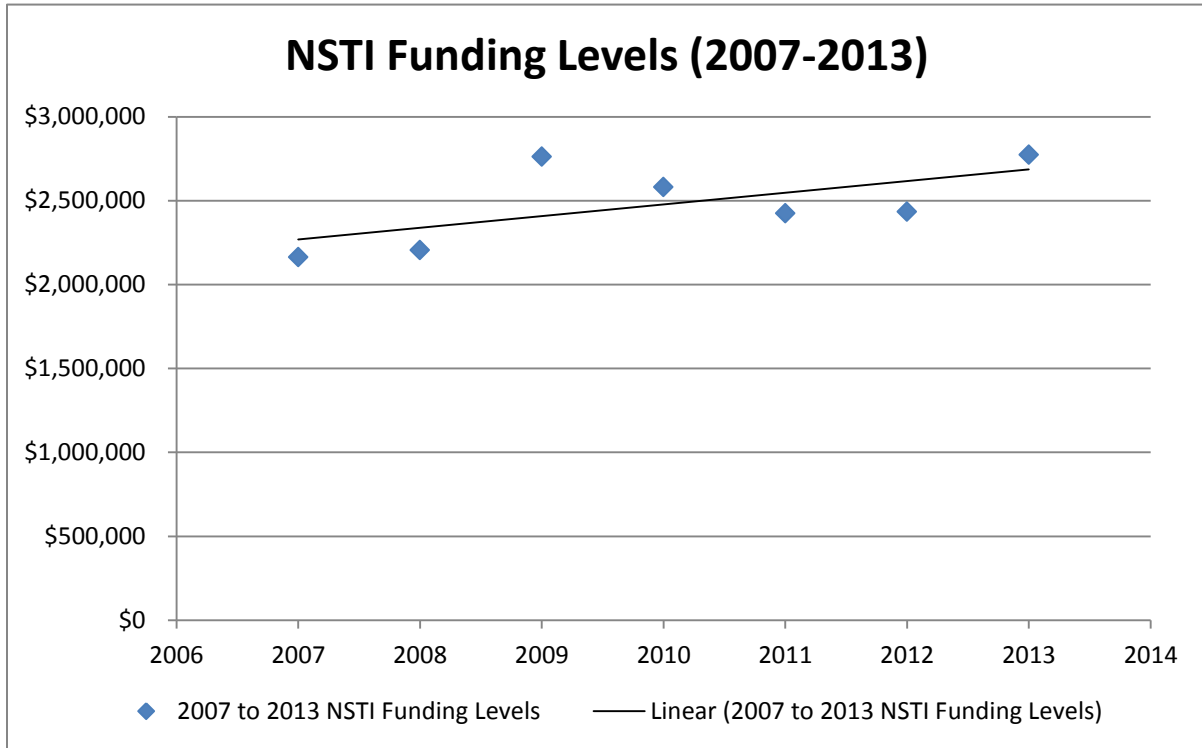
32 **General Engineering Outreach**

33 There have been significant efforts over the years towards engineering outreach to K-12 students.
34 Several engineering programs organize these efforts, and transportation engineering faculty
35 regularly participate in programs, similar to the Engineering Possibilities in College (EPIC), a
36 residential outreach program at Cal Poly (6). A summary of such programs run by colleges of
37 engineering at institutions of higher learning and what they encompass may be found in Jeffers et
38 al. (7). These activities are typically organized as summer camps and are a good venue for faculty
39 to exert a broader impact of their research.

40
41 **Transportation Engineering Outreach Efforts**

42 The most significant of K-12 outreach effort for transportation engineering is funded by the Civil
43 Rights division of the FHWA. It is called the National Summer Transportation Institute (NSTI).

1 Any institution of higher learning may apply to the local FHWA division office to host outreach
2 efforts. It typically involves two to three weeks of events and programs where K-12 students
3 interact primarily with faculty members along with graduate students and transportation
4 professionals. It is funded by the FHWA, and the importance of this program is apparent in the
5 funding levels that have been on an increasing trend even since the 2007-08 financial crisis, as
6 shown in Figure 1.
7



8
9
10 **Figure 1: NSTI Funding Levels (4)**

11 NSTI is an annual program hosted by many universities and some community colleges. A list of
12 host institutions for the year 2013 can be found at the FHWA website (8). In 2013, the program
13 covered 44 states and territories including the District of Columbia, and the territories of Guam,
14 Puerto Rico, and American Samoa. The US states with no designated host institution in 2013
15 were Alaska, Indiana, Nebraska, New Hampshire, North Dakota, South Dakota, Utah,
16 Washington, and Wyoming.
17

18
19 The activities presented to the middle and high school students relate to several topics, including
20 traffic engineering, urban planning, aviation, safety, and human factors. Professionals
21 representing public and private sector transportation organizations are invited as speakers to
22 these summer camps to discuss career opportunities (9–12). These programs are hands-on, and
23 students gain real-life experience working with faculty. Aelong and Aelong (12) described the
24 programs delivered in Delaware and Vermont and evaluated the students’ attitudes about the
25 programs both quantitatively and qualitatively. Both of the programs were described as a
26 resounding success based on the participant responses. In some instances, undergraduate students

1 interacted with the camp participants informally and learned about the steps to get into college
2 (11). The NSTI program at Arizona State University was termed a role model of collaboration
3 between federal/state agencies, industry, and academia as early as 1999 (13).
4

5 In addition to NSTI, there are some privately funded transportation outreach activities. One such
6 program, Transportation Engineering Careers (TREC) at the University of Memphis, was studied
7 by Ivey et al. (3). The study detailed the experiences of program organizers over the first two
8 years. Six male and six female undergraduate engineering students were selected to serve as
9 mentors to the program participants each year. Program evaluation consisted of a pre- and post-
10 survey instrument administered online on the first and last days of the program. The paper noted
11 that these survey instruments were based on the previously developed Girls Experiencing
12 Engineering (GEE) programs (3).

13 **Evaluations of K-12 Outreach Activities by Transportation Educators**

14 Evaluation of the programs described so far provided significant insights and areas for
15 improvement. Gallagher (11) reported that students at the 2011 NSTI at the University of
16 Montana felt they were better prepared, more knowledgeable, and confident about making
17 college and career choices. Ivey et al. (3) noted that because of the preponderance of boys taking
18 leadership roles in coed groups, a women-only program was started. They were able to discern
19 factors affecting students' choice of major. The survey also elicited motivating factors and
20 barriers. It was found that parents, who are more interested in aspects such as salary and work
21 opportunities are key persons influencing the decisions of their children. The literature has also
22 shown that parental influence is more important for the underrepresented groups in particular
23 (e.g., women in engineering (3)). These evaluations have been helpful and, as discussed later in
24 the paper, provide some indication for the potential of near-peer learning and contextual
25 exposure to be the key elements of the transportation outreach efforts. It should be noted,
26 however, that there are no long-term longitudinal studies demonstrating the benefits of
27 transportation engineering related outreach activities.

28 **IDEAS FOR ENHANCING THE OUTREACH PROGRAMS**

29 **Role of Near-Peer Mentors**

30 Knight and Cunningham (14) argued that K-12 students' images and stereotypes about engineers
31 and engineering are critical in their decision to pursue engineering as a field of study. In a classic
32 book about enrollment and retention of women in computer science majors, the stereotype of
33 computer science majors being secluded hackers was termed "geek-mythology" that discourages
34 women from pursuing the field (15). K-12 students who do not have a family member or a close
35 relative with an engineering background are unlikely to be exposed to a role model outside of
36 school who can introduce them to the interesting aspects of engineering (16). The issues
37 documented here are something the "near-peer" mentors can address. We propose that
38 undergraduate students should be key facilitators in outreach events such as residential summer
39 camps, campus visits, and in-school demonstrations. The term "near-peer" could include kinship
40 in a number of ways: age, ethnicity, gender, interests, etc. We are of the opinion that
41 undergraduate students are ideal near-peers for high school students, as they have recently been
42 through the system. However, in the current transportation engineering outreach activities, their
43 role has been somewhat limited in nature.

1 Aelong and Aelong (12) noted that there is significant leeway for the faculty to experiment with
2 these outreach programs. This should give faculty the flexibility to experiment in delivering the
3 content at these programs via undergraduate students. In the field of sciences, near-peers have
4 been used as science partners to provide college science students with teaching experience and to
5 enhance teachers' skills in inquiry-based science instruction (17). The experience as a science
6 partner also helped undergraduate students gain a better understanding of science as a result of
7 teaching basic elements of the subject to children. It has been shown that by participating in
8 these programs, university students gain teaching skills, greater understanding of education and
9 diversity issues, and confidence (18). Not only can the undergraduate students provide extra
10 resources for the K–12 schools, but they also serve as effective role models and promoters of
11 their respective colleges (7). In addition to these benefits for the undergraduate students, K-12
12 students also benefit by having undergraduate students as role models. Detailed longitudinal
13 research has shown that the K-12 students' science identities benefited from having role models
14 in the STEM (science, technology, engineering, and mathematics) fields (19).

15
16 Hence, there are several demonstrated benefits in the literature from the fields of basic sciences
17 for the undergraduate students as well as for the K-12 students. It should be noted, though, that
18 science and mathematics are integral parts of the K-12 curriculum; outreach and educational
19 activities are natural for these fields. The challenge for transportation engineering educators
20 would be to carefully identify material from undergraduate classes in transportation engineering
21 that uses high school physics and mathematics materials as pre-requisites. This prerequisite
22 knowledge required at the undergraduate level could be used to design the activities that
23 undergraduate students can deliver. Another recent development that should be of interest to
24 transportation educators is to get engineering education elements in K-12 classrooms (e.g., (20–
25 22)). If this integration of engineering in K-12 classrooms continues, there could be many more
26 opportunities for interaction between K-12 students and their near-peers, undergraduate students
27 in transportation engineering and planning fields.

28 **Contextual Exposure**

29 After evaluating the outreach efforts, Ivey et al. (3) suggested that traditional highway design
30 topics are appealing to both genders because as drivers they are invested in the design of the
31 system which impacts their lives on a daily basis. It leads us to a second idea for improving
32 outreach efforts: leveraging contextual exposure to transportation systems that people have in
33 their daily lives. This exposure provides K-12 students with some prior knowledge, which is the
34 medium through which one views and absorbs new information (23). This medium is acquired
35 by K-12 students through not only their academic experience, but also through their everyday
36 experiences. The key to learning involves leveraging and engaging with students' prior
37 experiences (23).

38
39 The idea of contextualization is grounded in a conceptual framework that relates the transfer of
40 skill and student motivation (24). The key idea is that if students do not think the skills are
41 relevant to their personal goals, they would not learn the related material (25). On the flip side, if
42 one can identify students' personal goals and relate those to academic skills, it can generate
43 significant motivation to learn the material. Transportation educators can leverage the contextual
44 exposure of K-12 students by associating transportation concepts with the students' prior
45 knowledge. They activate the student's interest and curiosity, and infuse instruction with a sense
46 of purpose. In pedagogical terms, this is referred to as contextualization of instruction. It utilizes

1 the situations or events that occur outside of class or are of particular interest to students to guide
2 the outreach activities designed to achieve learning objectives (26).

3
4 Contextualization can also motivate students to learn their school curriculum if the exercises are
5 related with the content they are about to learn in their classrooms. There is evidence that
6 contextualization of mathematical topics is more effective than standard problem sets in learning
7 the concepts (27). One such activity that contextualizes transportation education for K-12 is
8 listed on the teachengineering.org web portal, which is a collection of peer-reviewed materials
9 for K-12 outreach activities (28). The activity is titled “What’s up with all this traffic?” Its list of
10 pre-lesson question includes the following: “Have you ever noticed times when there are a lot of
11 cars on the road and other times when there are not so many?” (28). Davis et al. (29) compared
12 the difference in delivery of highway design concepts by professional engineers and engineering
13 instructors to highlight the need for context-sensitive delivery of transportation education to
14 undergraduate-level students.

15 **CONCLUSIONS**

16 Safe and efficient transportation systems are absolutely essential to our modern lives. They also
17 require a sustainable supply of an educated and competent workforce for smooth functioning in
18 the future. Workforce shortage is anticipated in transportation engineering in the coming years.
19 This paper reviewed general engineering and transportation specific outreach efforts to K-12
20 students aimed at grooming this future workforce. We found two ideas which have the potential
21 for success in this regard: near-peer outreach efforts and the leveraging of contextual exposure to
22 transportation.

23
24 Transportation engineering outreach programs exist, but they lack a unified framework and
25 suffer from the lack of involvement of undergraduate students in the near-peer roles, especially
26 in content facilitation. The implementation of the near-peer outreach program presents a circular
27 challenge: without a significant proportion of underrepresented groups in the program it is
28 difficult to find them for mentoring in a near-peer program. Another challenge is that most
29 undergraduate students interested in transportation do not typically work closely with faculty on
30 research. These outreach activities are organized in the summer, when most undergraduate
31 students go away for internships or are occupied with other activities.

32
33 Outreach activities that are facilitated by undergraduate students would be the key to success.
34 Undergraduate students as near-peers to high school juniors and seniors should be a key
35 component of outreach activities. A thorough review of high school mathematics and science
36 curricula is necessary to find elements that fit with the college students’ experience in the
37 undergraduate transportation engineering curriculum and practical training. Based on this review,
38 learning activities (e.g., field and in-class demonstrations) appropriate for high school students
39 should be designed, and undergraduate students should be trained to facilitate those activities.

40
41 High school students, just like any other members of a community, have a contextual exposure to
42 elements of transportation engineering (e.g., traffic signals and signs, public transportation,
43 airports) which need to be leveraged in implementation of these activities. There are very limited
44 examples of these activities out there (e.g., teachengineering.org), but more needs to be done.

1 The approach recommended by this paper to increase transportation outreach to K-12 students
2 should: i) have tangible connections between a course concept and the professional aspects of a
3 field in engineering (elements of which they have contextual exposure to) in order to enhance the
4 students' cognitive learning; and ii) facilitate the outreach activities by near-peers to enhance the
5 learning process. The High Schools from neighboring communities with student bodies from
6 diverse socio-economic backgrounds should be involved. This effort can address a significant
7 need for workforce development by generating student interest in the field at an early stage. The
8 framework for executing near-peer facilitated activities and assessing the resulting learning
9 outcomes could be adopted for other STEM fields as well.

10 **ACKNOWLEDGEMENTS**

11 This effort was partially supported by funding from the University of California Transportation
12 Center (UCTC) consortium of which Cal Poly San Luis Obispo is a member. We would also like
13 to thank Drs. Rod Turochy, David Hurwitz, and Kristen Bernhardt of the National Transportation
14 Curriculum Project who provided valuable feedback for refining some of these ideas.
15

1 **REFERENCES**

2 1. Clough GW. The Engineer of 2020: Visions of Engineering in the New Century. Natl
3 Acad Eng Wash. 2004;

4 2. Board TR. Critical Issues in Transportation: 2009 Update. 2009;

5 3. Ivey SS, Golias MM, Palazolo P, Edwards S, Thomas P. Attracting Students to
6 Transportation Engineering. Transp Res Rec J Transp Res Board. 2012;2320 (1):90–6.

7 4. National Summer Transportation Institute Program (NSTI) - Civil Rights | Federal
8 Highway Administration. Available from: <http://www.fhwa.dot.gov/civilrights/programs/nsti.cf>

9 5. Bernhardt KS, Bill A, Beyerlein S, Heaslip K, Hurwitz D, Kyte M, et al. A Nationwide
10 Effort to Improve Transportation Engineering Education. Proc Am Soc Eng Educ 2011 Annu
11 Conf Expo. Available from: http://digitalcommons.usu.edu/cee_facpub/241/

12 6. EPIC Summer Camp – Home. Available from: <https://epic.calpoly.edu/>

13 7. Jeffers AT, Safferman AG, Safferman SI. Understanding K-12 Engineering Outreach
14 Programs. J Prof Issues Eng Educ Pr. 2004;130(2):95–108.

15 8. NSTI FY 2013 Program Funding (Apr. 16, 2013) - Memo - Civil Rights | Federal
16 Highway Administration. Available from:
17 http://www.fhwa.dot.gov/civilrights/memos/memo_nsti2013attach.cfm

18 9. Glitman K. Summer Transportation Institutes: Increasing Diversity Through Partnerships.
19 Transp Res Board 88th Annu Meet. Available from: <http://trid.trb.org/view.aspx?id=881427>

20 10. Nave F, Frizell S, Obiomon P, Cui S, Perkins J. Prairie View A&M University:
21 Assessing the Impact of the STEM-Enrichment Program on women of Color. Women Eng
22 ProActive Netw. Available from:
23 <http://ojs.libraries.psu.edu/index.php/wepan/article/viewFile/58476/58164>

- 1 11. Gallagher S. 2011 Montana Summer Transportation Institute. Available from:
2 <http://trid.trb.org/view.aspx?id=1122784>
- 3 12. Aleong C, Aleong J. Are Summer Institutes Funded By FHWA And State Departments
4 Of Transportation Effective? Case Studies Of Evaluation And Learning Strategies. Coll Teach
5 Methods Styles J CTMS. 2011;4(5):41–50.
- 6 13. Anderson-Rowland MR, Reyes MA, Jordan C, McCartney MA. A Model for Academia,
7 Industry, and Government Collaboration for K-12 Outreach. Front Educ Conf 1999 FIE99 29th
8 Annu. Available from: http://ieeexplore.ieee.org/xpls/abs_all.jsp?arnumber=840329
- 9 14. Knight M, Cunningham C. Draw an Engineer Test (DAET): Development of A Tool to
10 Investigate Students’ Ideas About Engineers and Engineering. ASEE Annu Conf Expo.
- 11 15. Margolis J, Fisher A. Unlocking the clubhouse: Women in computing [Internet]. The
12 MIT Press; 2003.
- 13 16. Abbitt JD, Carroll BF. Applied Aerodynamics Experience for Secondary Science
14 Teachers and Students. J Eng Educ. 1993;82(3):185–8.
- 15 17. Goebel CA, Umoja A, DeHaan RL. Providing Undergraduate Science Partners for
16 Elementary Teachers: Benefits and Challenges. CBE-Life Sci Educ. 2009 Sep 21;8(3):239–51.
- 17 18. Laursen S, Liston C, Thiry H, Graf J. What Good Is A Scientist In The Classroom?
18 Participant Outcomes And Program Design Features For A Short-Duration Science Outreach
19 Intervention In K–12 Classrooms. CBE-Life Sci Educ. 2007;6(1):49–64.
- 20 19. Aschbacher PR, Li E, Roth EJ. Is science me? High School Students’ Identities,
21 Participation And Aspirations In Science, Engineering, And Medicine. J Res Sci Teach.
22 2010;47(5):564–82.
- 23 20. Katehi L, Pearson G, Feder M. Engineering in K-12 Education: Understanding the Status
24 And Improving The Prospects. Natl Acad Press. Available from:
25 <http://www.eric.ed.gov/ERICWebPortal/recordDetail?accno=ED536339>

- 1 21. Bagiati A, Yoon SY, Evangelou D, Ngambeki I. Engineering Curricula In Early
2 Education: Describing The Landscape Of Open Resources. *Early Child Res Pr.* 2010;12(2):1–15.
- 3 22. English LD, Mousoulides NG. Engineering-Based Modelling Experiences In The
4 Elementary And Middle Classroom. Available from:
5 http://link.springer.com/chapter/10.1007/978-94-007-0449-7_8
- 6 23. Kujawa S, Huske L. *Strategic Teaching And Reading Project Guidebook.* NCREL; 1995.
- 7 24. Perin D. *Facilitating Student Learning Through Contextualization.* 2011 Available from:
8 <http://academiccommons.columbia.edu/catalog/ac:146643>
- 9 25. Cavazos J, Johnson MB, Sparrow GS. Overcoming Personal And Academic Challenges:
10 Perspectives From Latina/O College Students. *J Hisp High Educ.* 2010;9(4):304–16.
- 11 26. Rivet AE, Krajcik JS. Contextualizing Instruction: Leveraging Students’ Prior
12 Knowledge And Experiences To Foster Understanding Of Middle School Science. *J Res Sci*
13 *Teach.* 2008;45(1):79–100.
- 14 27. Bottge BA. Effects Of Contextualized Math Instruction On Problem Solving Of Average
15 And Below-Average Achieving Students. *J Spec Educ.* 1999;33(2):81–92.
- 16 28. What’s Up with All This Traffic? - Lesson - www.TeachEngineering.org
- 17 29. Davis S, Brown S, Dixon M, Borden R, Montfort D. Embedded Knowledge in
18 Transportation Engineering: Comparisons between Engineers and Instructors. *J Prof Issues Eng*
19 *Educ Pr.* 2012;139(1):51–8.
20